Consolidated Financial Highlights for Fiscal Year Ended March 31, 2020

IMAGICA GROUP Inc.

Code: 6879

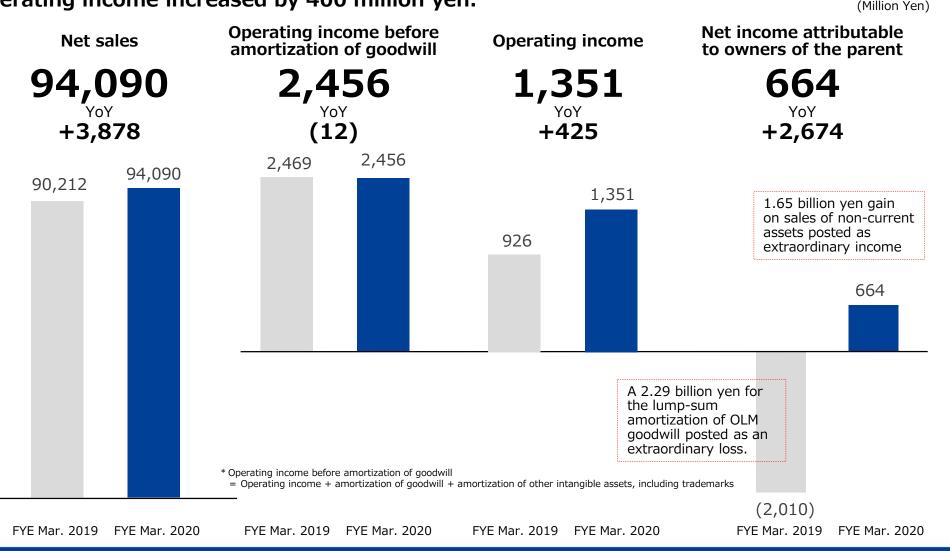
June 12, 2020



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Net sales increased by 3.8 billion yen. Operating income increased by 400 million yen.



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FYE Mar. 2019 FYE Mar. 2020 (Million Yen) Change YoY Actual Actual Net sales 11.8% 23,429 26,205 2,776 Content Creation 43 (359)(402)Operating income (Operating margin) 0.2% 27,529 26,557 (972)(3.5%)Net sales Production Services 677 431 (245)(36.3%)Operating income (Operating margin) 2.5%1.6% Net sales 24,916 22,660 (2,256)(9.1%)489 Operating income (1, 257)(768)Media Localization (Operating margin) (77)300 378 Operating income before goodwill amortization Net sales 15,946 20,551 4,605 28.9% Imaging Systems & Solutions Operating income 1,896 2,714 817 43.1% (Operating margin) 11.9% 13.2% (274)Net sales (1,609)(1,884)Others (Consolidated adjustments) (232)Operating income (433) (666)90,212 94,090 4.3% Net sales 3,878 Consolidated total Operating income 926 1,351 425 45.9%

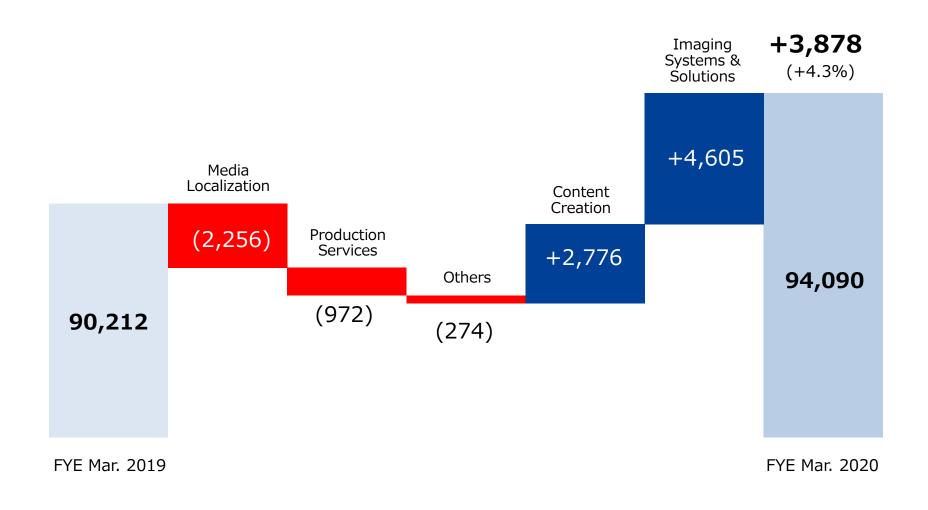
(Million Yen)





Both the Content Creation and Imaging Systems & Solutions business segments saw sales growth. Overall, net sales increased by 4.3% YoY.

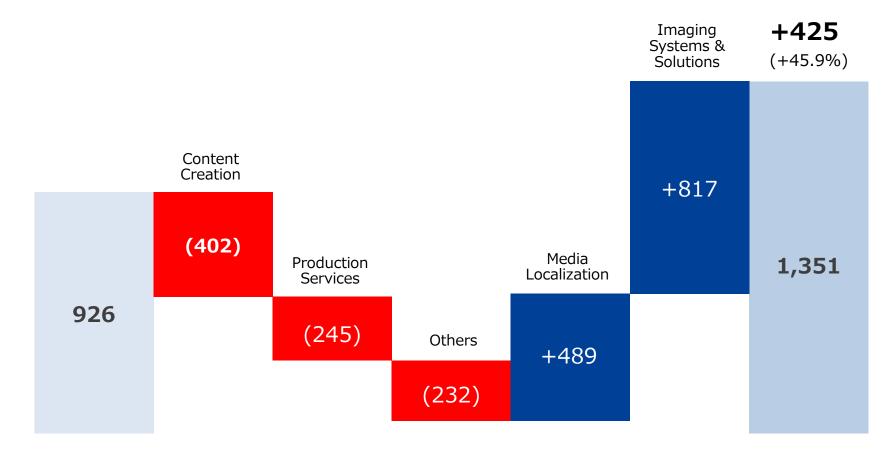
(Million Yen)





Two business segments saw growth in operating income: Imaging Systems & Solutions and Media Localization.

(Million Yen)



FYE Mar. 2019

FYE Mar. 2020



Net sales increased due to the expanded scale and increased number of feature film productions, and an increase in the number of TV commercials and live-music performance recordings.

		FYE Mar. 2019	FYE Mar. 2020		
(Million Yen)		Actual	Actual	Change	YoY
	Net sales	23,429	26,205	2,776	11.8%
Content Creation	Operating income	43	(359)	(402)	_
	(Operating margin)	0.2%	-		

Net sales +2,776 million YoY

- ✓ Expanded scale and increased number of feature film productions (live action and anime)
- Strong performance of TV commercial productions and live-music performance recordings (orders received for a major project)

Operating income -402 million YoY

 ✓ Valuation loss on investment in production committees for feature film production resulted in an operating loss



E2E services* performed well, but human talent services saw a decline in both sales and operating income.

		FYE Mar. 2019	FYE Mar. 2020		
(Million Yen)		Actual	Actual	Change	YoY
	Net sales	27,529	26,557	(972)	(3.5%)
Production Services	Operating income	677	431	(245)	(36.3%)
	(Operating margin)	2.5%	1.6%		

Net sales -972 million YoY

- ✓ Strong performance in E2E services * post-production services for feature films and anime
- ✓ Impact from the novel coronavirus and a decline in orders for archiving services in the 4Q
- ✓ Sales for human talent services declined due to the sale of one subsidiary

Operating income -245 million YoY

- ✓ Post-production cost control efforts mitigated the decline in profit
- ✓ Investment increased SG&A expenses for human talent services

^{*} E2E services: Refers to an integrated end-to-end (E2E) service that covers the entire post-editing process from localization (subtitling/dubbing) to distribution*2 of feature films, TV dramas, and other source videos.



Optimization of costs improved the loss at the operating income level.

(Million Von)		FYE Mar. 2019		FYE Mar. 2020	
(Million Yen)		Actual	Actual	Change	YoY
	Net sales	24,916	22,660	(2,256)	(9.1%)
Media Localization	Operating income	(1,257)	(768)	489	_
	(Operating margin)	-	-		
	Operating income before goodwill amortization	(77)	300	378	_

Net sales -2,256 million YoY

- ✓ Decline in net sales from the sale of two consolidated subsidiaries
- ✓ Sluggish orders for localization of TV programs (in Europe)

SDI Media Group, Inc. and its subsidiaries have a fiscal year-end of December 31, so the performance of this business segment reflects results from January 1 to December 31, 2019 in the performance for consolidated fiscal year ended March 31, 2020.

Operating income +489 million YoY

- ✓ Changes in production structure to optimize fixed costs
- ✓ Orders for high-margin production projects (feature film trailer production & localization, etc.)



Both video systems and imaging (high-speed camera) saw growth in net sales and operating income.

		FYE Mar. 2019	FYE Mar. 2020		
(Million Yen)		Actual	Actual	Change	YoY
	Net sales	15,946	20,551	4,605	28.9%
Imaging Systems & Solutions	Operating income	1,896	2,714	817	43.1%
	(Operating margin)	11.9%	13.2%		

Net sales +4,605 million YoY

- ✓ Smooth progress on completion and delivery in the video systems business area
- ✓ Strong sales of new high-speed camera products, mainly in Europe and the U.S.
- ✓ Steady growth in TV commercials via the online delivery system

Operating income +817 million YoY

 ✓ Increase in orders for large, highmargin projects and other projects substantially boosted gross profit. The financial forecast for the fiscal year ending March 2021 has not yet been determined because the impact from the spread of the novel coronavirus makes it difficult to calculate a reasonable forecast. The financial forecast will be disclosed once it becomes possible to calculate it. Appendix



(Million Von)	FYE Mar. 2019	F١	'E Mar. 2020	
(Million Yen)	Actual	Actual	Change	YoY
Net sales	90,212	94,090	3,878	4.3%
Gross profit	23,617	23,769	151	0.6%
(Gross margin)	26.2%	25.3%		
Operating income	926	1,351	425	45.9%
(Operating margin)	1.0%	1.4%		
Ordinary income	789	416	(372)	(47.2%)
(Ordinary margin)	0.9%	0.4%		
Extraordinary income	391	1,688	1,297	331.5%
Extraordinary losses	2,876	358	(2,517)	(87.5%)
Net income (loss) before taxes	(1,695)	1,746	3,442	_
Net income (loss) attributable to owners of the parent	(2,010)	664	2,674	_

(Ref.) Operating income before goodwill amortization	2,469	2,456	(12)	(0.5%)
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*Operating income before goodwill amortization = Operating income + amortization of goodwill + amortization of other intangible assets, including trademarks



(Milli	on Yen)	FYE Mar. 2019	FYE Mar. 2020	Change	Main factor (YoY)
	Current assets	40,119	35,295	(4,824)	Notes and accounts receivable- trade: (2,434)
(0	Cash and deposits	6,079	7,339	1,260	Inventories: (1,618) Other: (2,039)
Assets	Non-current assets	24,606	26,859	2,253	Investment securities: (484)
	Goodwill	3,769	3,167	(601)	Stocks of subsidiaries and affiliates: +2,384 Deferred tax asset: +445
	Total Assets	64,725	62,154	(2,570)	
	Current liabilities	26,712	25,762	(950)	Income taxes payable: +857 Notes and accounts payable- trade: (596) Short-term loans payable: (370)
	Short-term loans payable	5,375	5,004	(370)	Advance payments: (796) Accounts payable: (660)
Ņ	Non-current liabilities	10,115	8,913	(1,201)	Deferred tax liabilities: (210)
Assets	Long-term loans payable	6,169	5,510	(658)	Long-term accounts payable-other: (142)
Net	Total Liabilities	36,828	34,676	(2,151)	
ies /	Shareholders' equity	24,857	25,428	570	(Reference)Shareholders' equity)
Liabilities /	Accumulated other comprehensive income	292	(361)	(653)	As of March 31, 2019: 25,150 (38.9%)
	Stock acquisition rights	_	11	11	As of March 31, 2020: 25,066 (40.3%)
	Non-controlling interests	2,747	2,400	(347)	
	Total Net Assets	27,897	27,478	(418)	
	Total Liabilities and Net Assets	64,725	62,154	(2,570)	
			(2.475)	2 200	
	Net Cash	(5,465)	(3,175)	2,290	(Cash and deposits - long-term loans payable)

Consolidated Statements of Cash Flow



(Million Yen)	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020
Net income before taxes	(1,695)	1,746
Depreciation and amortization	2,887	2,777
Amortization of goodwill	3,220	576
(Increase) Decrease in accounts receivable-trade	(976)	2,248
(Increase) Decrease in inventories	(3,399)	1,528
Increase (Decrease) in notes and accounts payable-trade	949	(480)
Increase (Decrease) in advance payments	2,474	(482)
Change in net consumption taxes receivable/payable	(879)	1,115
Income taxes paid	(1,197)	(1,337)
Other	(1,266)	(719)
Cash flows from operating activities	117	6,974
Disbursements for short-term loans receivable	(609)	(15)
Proceeds from collection of short-term loans receivable	-	583
Disbursements for long-term loans receivable	-	(1,791)
Purchase of property, plant and equipment	(1,177)	(1,468)
Proceeds from sale of property, plant and equipment	309	2,674
Expenditure for acquisition of stock of subsidiaries and affiliates	(147)	(2,975)
Other	204	(1,304)
Cash flows from investing activities	(1,420)	(4,297)
Net increase (decrease) in short-term loans payable	471	245
Expenditures for redemption of long-term loans payable	(2,490)	(2,473)
Proceeds from long-term loans payable	-	1,090
Expenditures for acquisition of treasury stock	(512)	_
Dividend payments	(445)	(220)
Other	(783)	66
Cash flows from financing activities	(3,760)	(1,291)
Net increase (decrease) in cash and cash equivalents	(5,064)	1,260
Cash and cash equivalents at end of period	6,067	7,327

January-March 2020: Main Group Topics

January 2020 IMAGICA DIGITALSCAPE	February 2020 PHOTRON	February 2020 IMAGICA SDI Studio	February 2020 IMAGICA DIGITALSCAPE
Debut in Niigata Decided to open a new location due to the expansion of the debugging business.	Launched Zuno CAD 3D V2, a 3D CAD software support tool for manufacturing in Japan. Eliminates data interruption in manufacturing!	IMAGICA Lab. and SDI Media Group established IMAGICA SDI Studio, Inc. as a dubbing studio in Japan.	Launched Infinite Pixel Viewer, an interactive viewer that enables expansion and viewing of ultra- high-resolution images in real time. Targeted for use in art museums, other museums, healthcare, and education.
IMAGICA DIGITALECAPE		IMAGICA SDI Studio	
March 2020 PHOTRON	March 2020 IMAGICA DIGITALSCAPE	March 2020 IMAGICA GROUP	2020 Record of Feature Film Productions Released
Launched a model of the Photron- Mobile Video Creator that is equipped with a translation function to help foreign workers understand their work.	Began offering Online Company Presentations via KURI HAKU Navi for students scheduled to graduate in March 2021.	The IMAGICA GROUP participated in planning the highly realistic live viewing of NTT Docomo's Shintaikan Live CONNECT special event.	Higanbana in the Rain, released on January 17th First Love,
	IMAGICA DIGITALECAPE	GROUP	released on February 28
		VISIONS	15

SUPER LIVE VIEWING

October-December 2019: Main Group Topics

October 2019	November 2019	November 2019	November 2019
IMAGICA LIVE	ROBOT	ROBOT	IMAGICA Lab.
Embarked on innovative visual content streaming with WSC Sports and J.LEAGUE Media Promotion, Inc. (now, J.LEAGUE, Inc.), which are global leaders in AI sport imaging technology.	Released Momomachi, with character content from ROBOT, Shochiku, and PIA, in collaboration with Okayama Prefecture.	The Sakana-kun and Secret Lab in Sunshine Aquarium special exhibit ran from November 1 to January 13, 2020. Planned and produced by ROBOT, this exhibit provided hands-on entertainment.	Launched Japan's first color grading and digital cinema package (DCP) mastering and projection service for Dolby Cinema [™] .
I M A G I C A Live			
November 2019	November 2019	November 2019	December 2019
PHOTRON	IMAGICA Lab. / PHOTRON	IMAGICA Lab.	Three Group Companies

Spider Rec network camera recording system was installed at Toho University.

IMAGICA Lab. opened Studio NEXT at a new location on Shibuva Koen-Dori. It has an MA room equipped for 22.2ch.

Joint development by Weather Map, OLM Digital, and IMAGICA GROUP



Exhibited at Inter BEE 2019 (international exhibition of video and communications equipment) and proposed the latest services using cloud technology, which is central to next-generation video production flow.





Partnered with the Saruwatari Lab in the Graduate School of Information Science and Technology, at The University of Tokyo on the joint development of Virtual Morita-san, a real-time voice synthesis system that replicates the voice of the weather newscaster Masamitsu Morita.

July-October 2019: Main Group Topics

July 2019 IMAGICA Lab.	August 5, 2019 Photron M&E Solutions	September 1, 2019 IMAGICA GROUP	September 11, 2019 PHOTRON
Participated as a general cooperating partner in the projects to commemorate Mekong-Japan Exchange Year 2019 (exchange and cooperation projects in the imaging field). Also digitally restored the very first film co-	Launched Kada-OR, a surgery video recording and streaming system, and Kada-Live, a video recording and streaming system for cardiovascular departments.	Formulated the Corporate Governance Guidelines, which describes the Group's basic stance on corporate management and governance.	Released Zuno RAPID PRO 20 and Zuno RAPID 20, the latest in the 2D CAD software series produced in Japan.
(in 1935).	Carlor Ca	GROUP	RECEIVER AND
	19 Productions Released	October 2019 ROBOT·P.I.C.S	October 2019 IMAGICA Lab.
Little Love Song, released May WE ARE LITTLE ZOMBIES, rele MONGOL800 -message-, relea Pokémon: Mewtwo Strikes Bao	eased June 14 sed July 5	Held a youth-oriented event for kids at Yebisu Garden Place as the plan for the local cultural event, Ebisu Cultural Festival 2019.	Supporting sponsor of the 32 nd Tokyo International Film Festival
released July 12 The Great War of Archimedes, DRAGON QUEST Your Story, r NI NO KUNI, released August The Witness, released Septem	eleased August 2 23 ber 20	ROBOT	👤 imagica
Ninkyogakuen, released Septe One Night, released November		P.).C.S .	17

April-June 2019: Main Group Topics

April 1, 2019 IMAGICA Lab.	April 1, 2019 IMAGICA GROUP	April 2019 PHOTRON	June 2019 IMAGICA Lab.
IMAGICA IRIS, the first digital imaging company in the Group venture system, opened for business.	Acquired shares in the U.S. media and entertainment services company, Pixelogic Holdings, LLC through a new share subscription.	Launched the FASTCAM Mini CX100, a high-speed camera for vehicle crash safety tests.	Built a structure for collaboration with Realize Mobile Communications Corp. for domestic marketing of 3D hologram generation technology.
IMAGICA IRIS	PIXELOGIC	Mini CX	
	24, 2019 ROUP / ROBOT	June 2019 ROBOT	June 2019 IMAGICA Lab.
World's first: Put on VISIONS SUPEr futuristic live viewing of a 12K-wide display, a state-of-the-art live spect	R LIVE VIEWING supported by LDH, a synchronized video and lighting acular event.	Received the Grand Award and the top corporate advertising award for the special movie, Okuru FUKUSHIMA-MINPO (Sending the FUKUSHIMA MINPO NEWS).	Received the METI Minister's Award for Every Day a Good Day, in the 23 rd JPPA AWARDS 2019 (Japan Post Production Association).
	POWER	ROBOT	👤 imagica

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